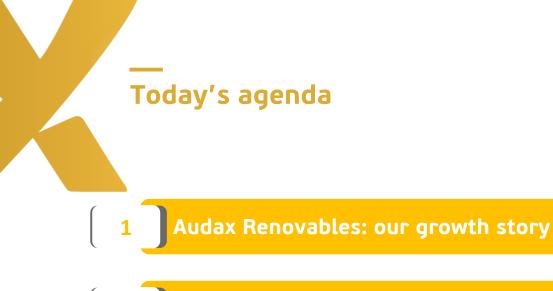


Introducing you to Audax Renovables

28th May 2019



4

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Our strategic roadmap for 2022

5 Q1 2019 results



José Elías – Founder, Chairman & Majority Shareholder



Eduard Romeu – Deputy Chairman & CFO







Audax Renovables in a nutshell

#1 energy supplier, uniquely positioned to lead the energy transition in Europe



Note: Operating and financial figures as of December 2018; (1) Based on volumes sold (MWh), considering only independent players (2) Rating assigned by Axesor to Audax Renovables S.A. individual Source: Company, Red Eléctrica

To be a leader entails taking on certain responsibilities, complying with regulatory requirements and preserving key values

Our vision...

Independent listed power supplier with a disruptive business model opting for innovation and transparency

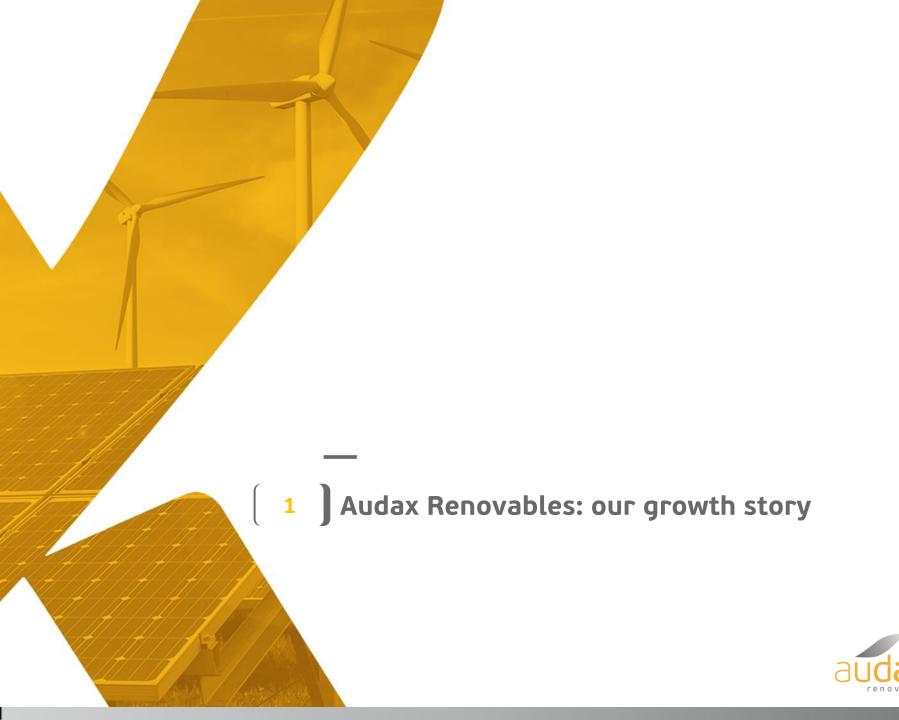
Our mission...

Focus on growth, sustainability, economic development and environmental respect, staying close to our customers

We comply with:

- United Nations Global Compact partner⁽²⁾
- Corporate Code of Ethics and Conduct
- Internal Regulation for Conduct in the Securities Markets
- Manual and Principles for Preventing Criminal Risks
- Internal Financial Information Control System⁽¹⁾





Audax Renovables today

A successful and disruptive alternative energy supplier

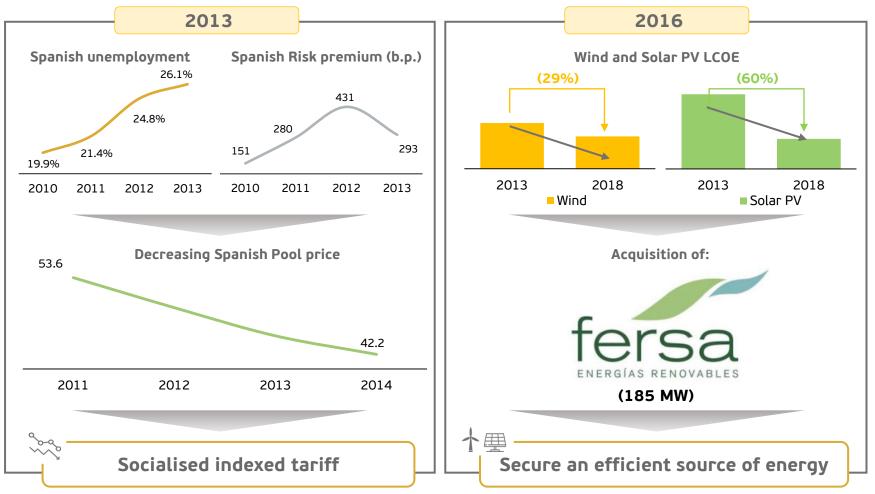
Phase I



Two key milestones which defined what Audax is today

How we sell electricity

The source of the electricity we sell



Source: European Commission, Bloomberg, OMIE

Unique positioning within the supply business

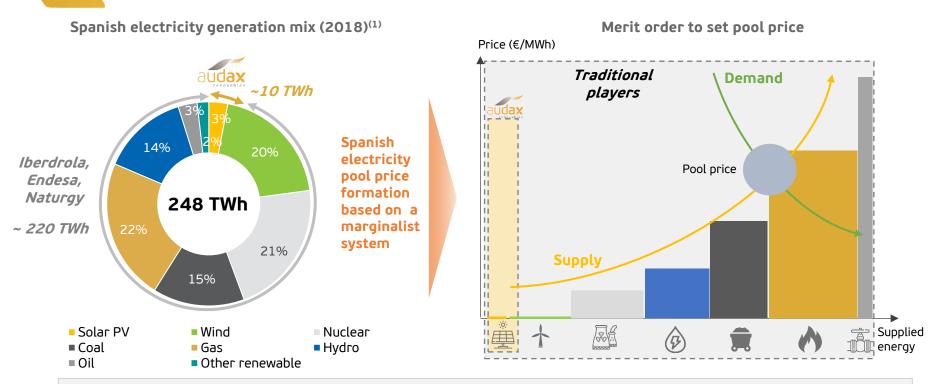
Independent mid-sized players have been gaining market share from incumbents



More flexible

One of the most competitive energy supplier in Spain

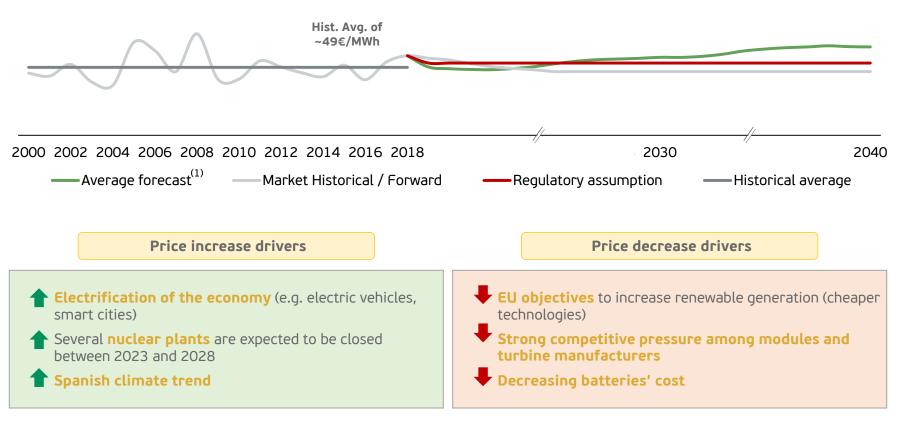
Audax will capitalise on the disruptive PV technology to source its electricity at a materially lower cost than its direct competitors



- Audax needs to source ~10 TWh a year, compared to ~220 TWh for the 3 large incumbents
 - Audax can focus its sourcing strategy on disruptive PV technology (niche market player)
 - Large incumbents forced to rely on the full spectrum of the existing technology mix
- Audax will therefore benefit from a significant competitive advantage to achieve faster its growth while improving its margin

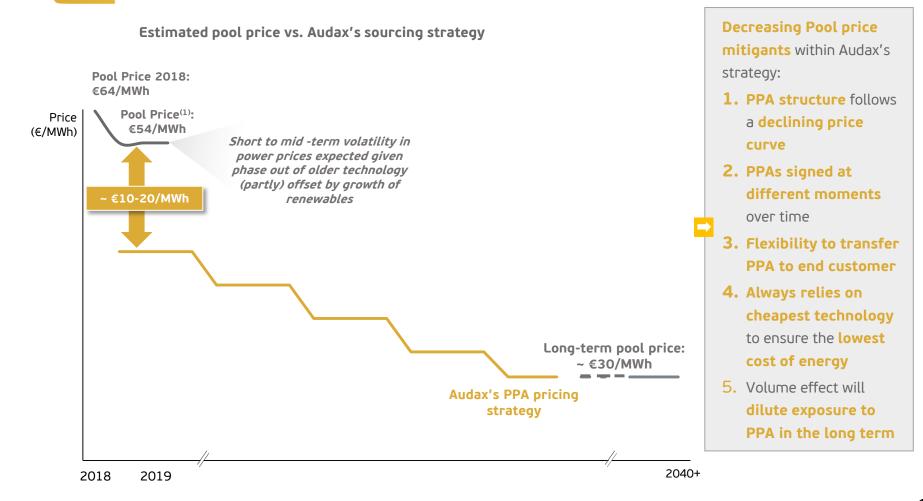
Historical and forecast pool price indicate that on average pool price should remain above 45-50€/MWh, while Audax retains the most conservative approach in its estimates

Historical and forecast pool price in Spain (€/MWh, actual 2018)

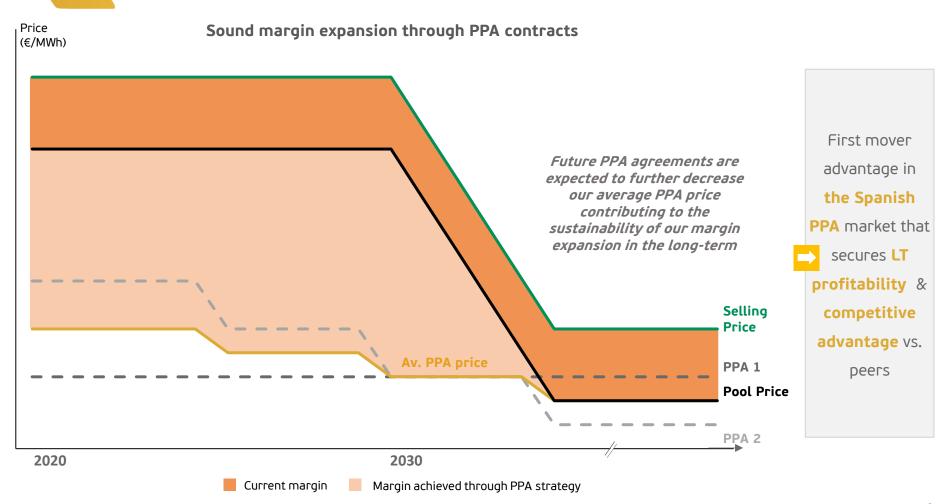


A sustainable competitive advantage

A flexible sourcing strategy in line with the technology and generation mix changes to secure a long-term competitive advantage



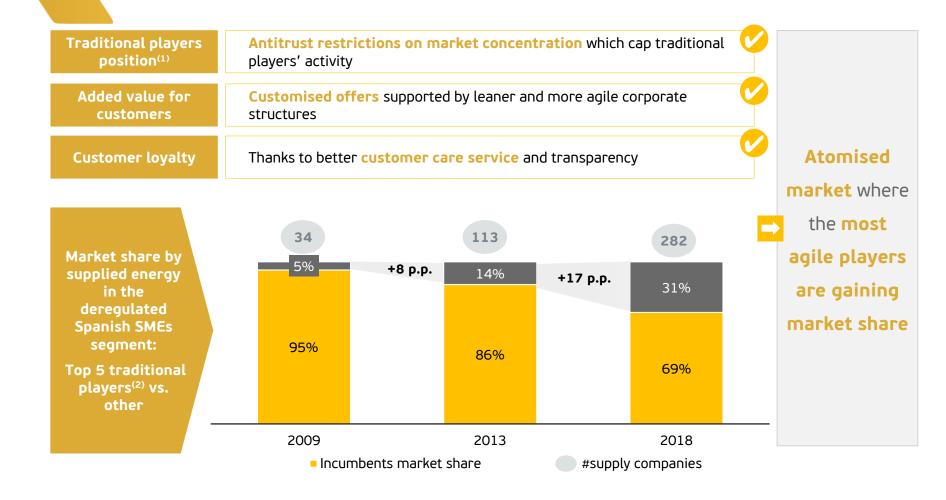
Key strategic advantage having anticipated the energy market transition



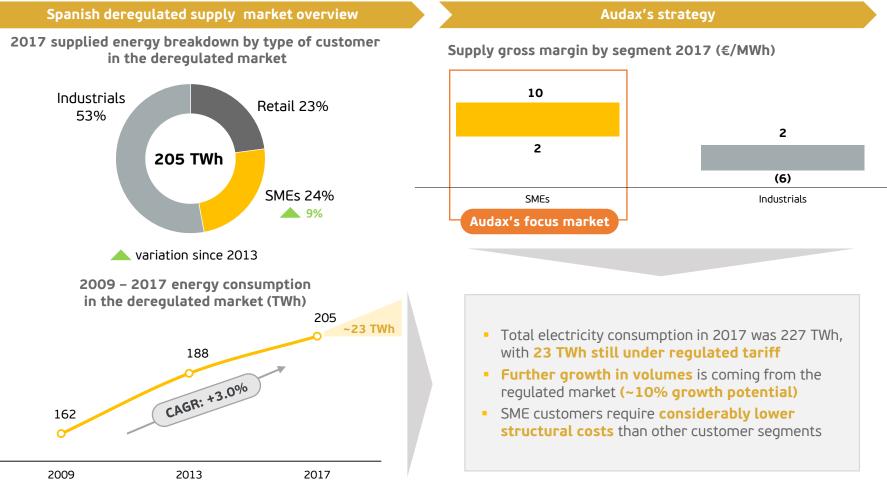




Independent supply companies are quickly taking market share from traditional players



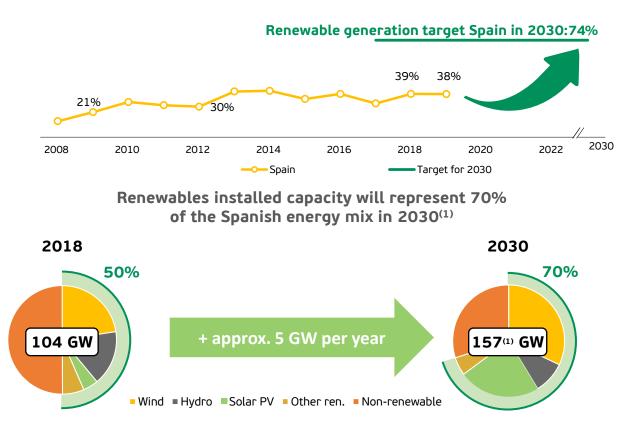
A growing deregulated supply market soon to be fully liberalised, with SMEs representing the most attractive segment



Spain is on track to reach EU renewable energy generation targets...

Target to increase energy generation from renewable sources to 74% in 2030 from ~40% in 2018 in Spain

Renewable energy generation (% of total)



- Carbon footprint reduction targets and increasing costs of traditional technologies explain the reduction in nuclear and thermal plants in favour of renewables
- Spain required to increase renewable capacity from ~ 50 GW in 2018 to 110 GW in 2030
- In order to reach EU 2030 renewable target,
 ~ 5 GW of additional capacity are required per year
- ~ 9 GW capacity additions awarded during 2016–2017 auctions, reach COD by Q1 2020

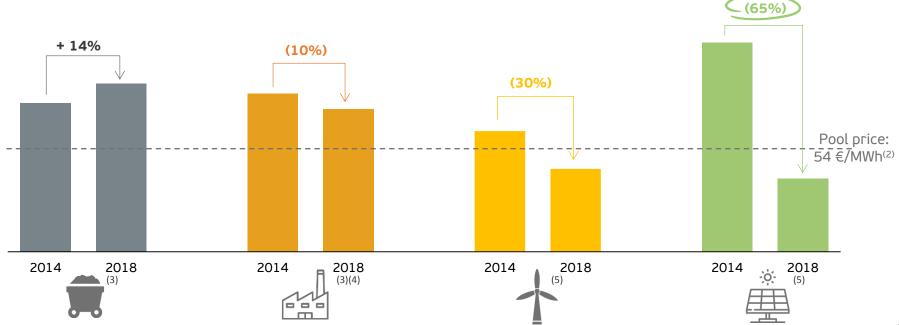
... supported by a sharp decrease in renewable technology costs vs. other technologies...

Solar PV & wind LCOE (Levelised Cost Of Energy) already well below traditional technologies and current pool price

Solar PV and wind installations no longer need government subsidies in order to be competitive

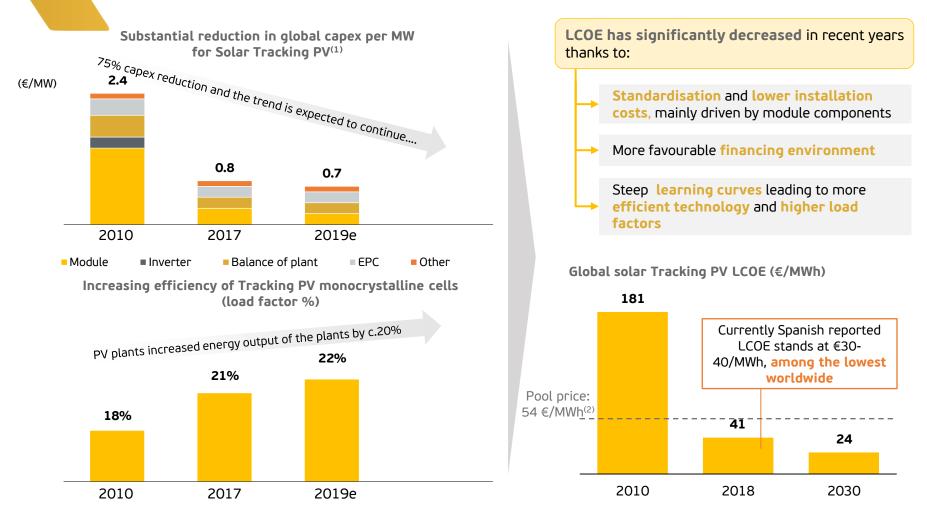
Solar PV technology is expected to benefit from further LCOE reduction

LCOE by technology (€/MWh)⁽¹⁾ and current pool price (€/MWh)

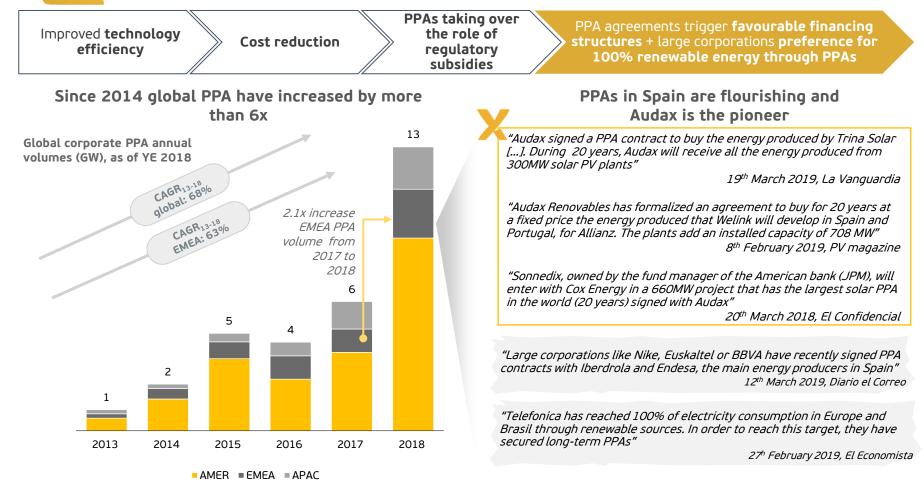


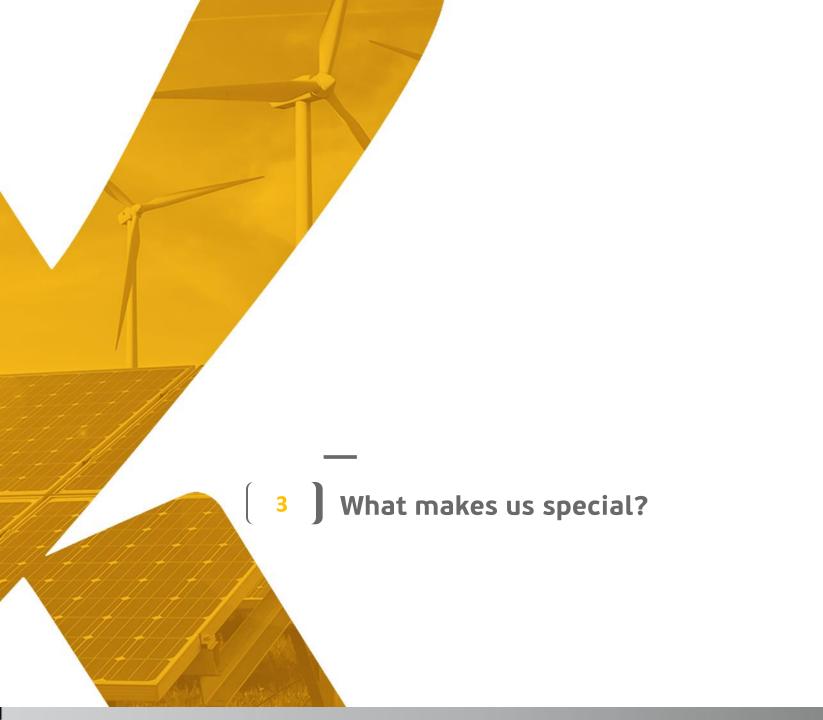
(1) Converted to EUR at respective year exchange rate (USD/EUR); (2) January to April 2019 average; (3) German European reference; (4) Cogeneration; (5) Global reference

... where solar PV is currently the cheapest source of energy available



The global PPA market is experiencing unparalleled growth, and Spain is gaining momentum



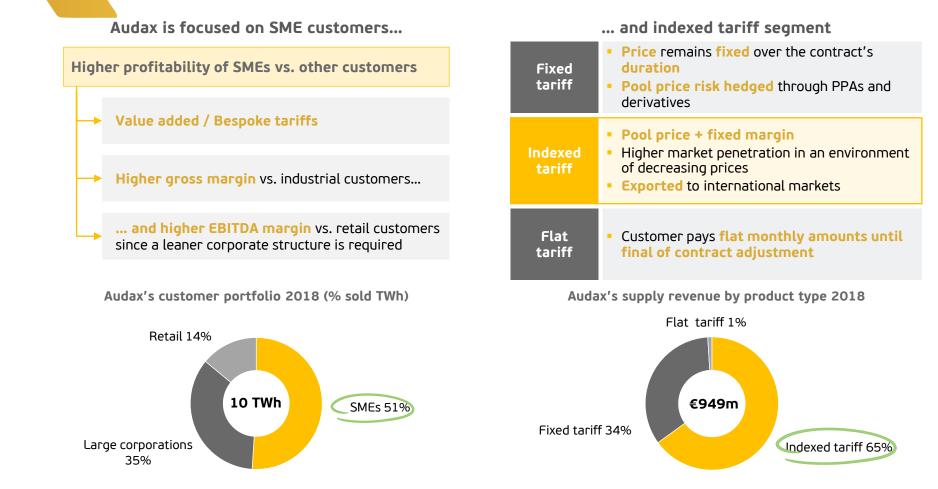




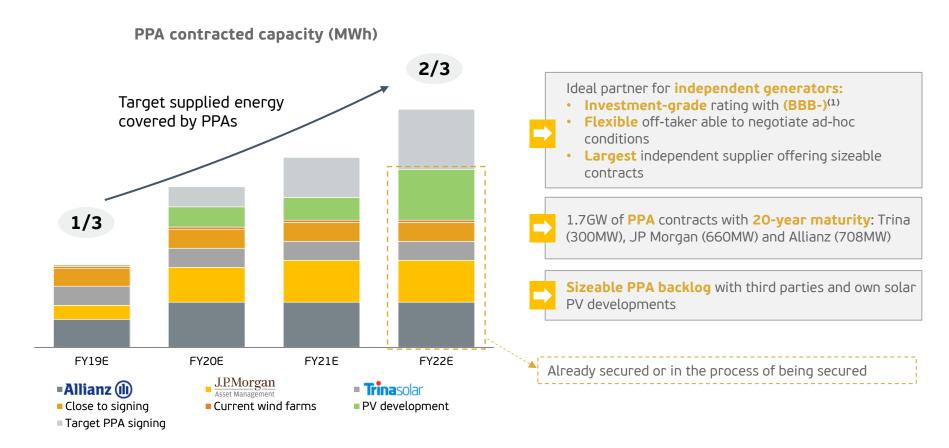




SMEs customer approach through value-added offers increasing profitability and loyalty



First-mover advantage as an off-taker in the irreversible energy transition By 2022 two thirds of supplied energy will be covered by owned-asset or external-asset PPAs





Internationally scalable business model

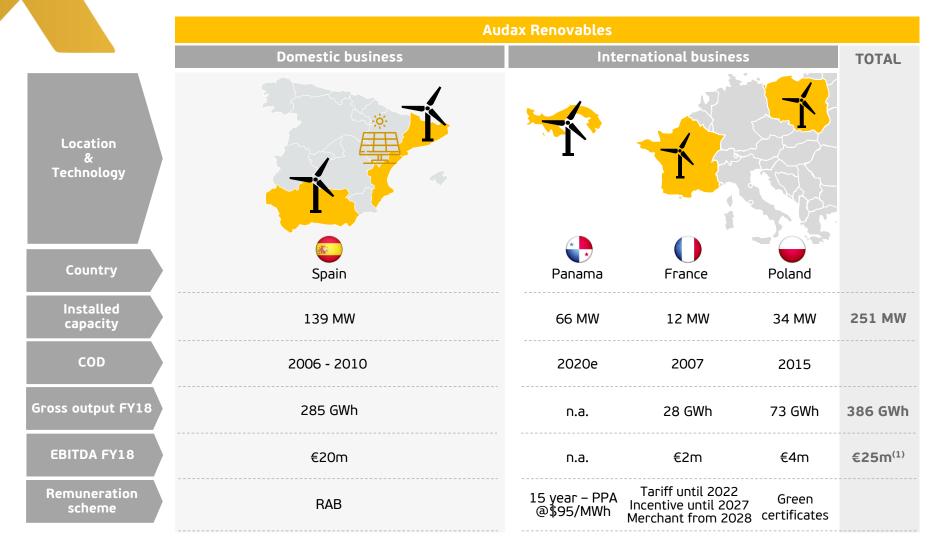
	Domestic sup	oply business	International supply business					
	(1)	۲	\mathbf{O}	-	\bigcirc	\bigcirc	TOTAL	
Start activity	2009	2013	2014	2015	2016	2017		
Revenue 2018	€723m			€949m				
TWh sold 2018	5.4			10.1				



Rationale behind international investments



Extensive experience in the renewable generation business with a reliable track record





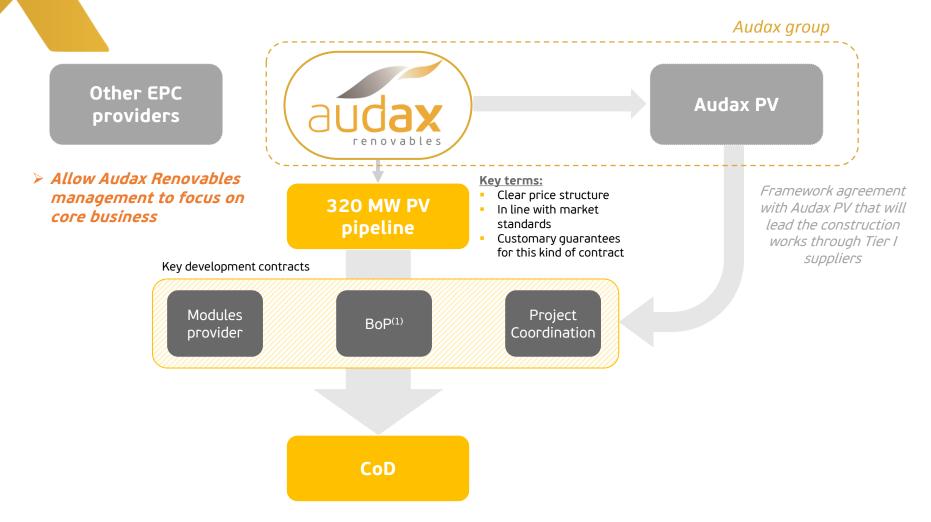
Our solar PV pipeline secures a cost-efficient source of energy Further vertical integration to ensure an efficient PPA

sourcing strategy

	Plant	Location	Status	Km to conn. point	Installed cap. (MW)
1	AND-CAL-I	Calañas	RTB	1.6	4
2	CLM-ZAR-I	Escalonilla	RTB	7.1	5
3	CLM-ZAR-II	Escalonilla	RTB	7.1	5
4	CLM-ZAR-III	Escalonilla	RTB	7.1	5
5	CLM-ZAR-IV	Escalonilla	RTB	7.1	5
6	CLM-ALB-I	Torija	RTB	5.7	5
7	CLM-ALB-II	Torija	RTB	5.7	5
8	CLM-ALB-III	Torija	RTB	5.7	5
9	CLM-ALB-VI	Torija	RTB	5.7	5
10	CLM-CAR-I	Casar y Galápagos	RTB	0.6	5
11	CLM-CAR-II	Casar y Galápagos	RTB	0.6	5
12	CLM-CAN-I	Fontanar	RTB	0.8	5
	Total Ready to Build:				59
13	MUR-MUR-I	Murcia	Connection point	0.1	50
14	MUR-MUR-II	Murcia	Connection point ⁽¹⁾	1.5	50
15	AND-AZN-I	Sevilla	Connection point	5.4	21
16	CLM-REC-I	Recas	Connection point ⁽¹⁾	6.0	50
17	CLM-VDC-I	Villar de Cantos	Connection point ⁽¹⁾	6.5	50
	Total with connection point:				221
18	AND-LER-I	Guadix	Pending connection point	4.0	40
	Pending connection point:				40
	Total				320

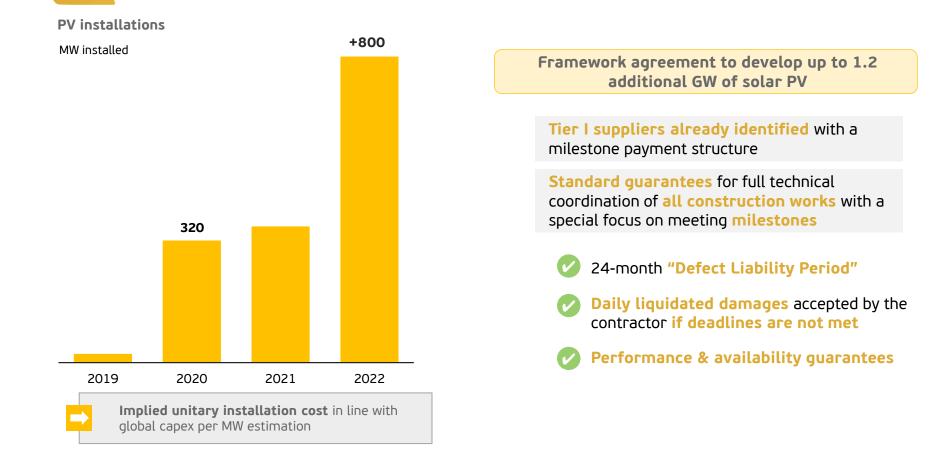
1600 1700 1900 2100 2400 2700 2900 3100

Highly competitive integrated capabilities through EPC agreement with Audax PV



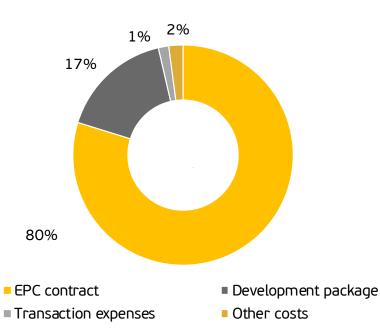
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Solar PV: a fully complementary business at the core of Audax's growth strategy to reduce sourcing costs

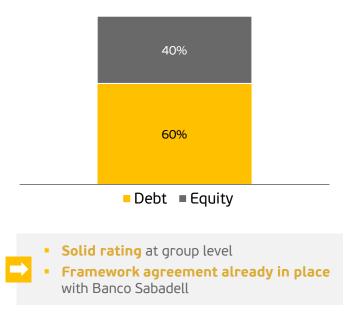


Audax's solar PV development programme is backed by controlled capex costs and secured access to financing

Unit installation costs



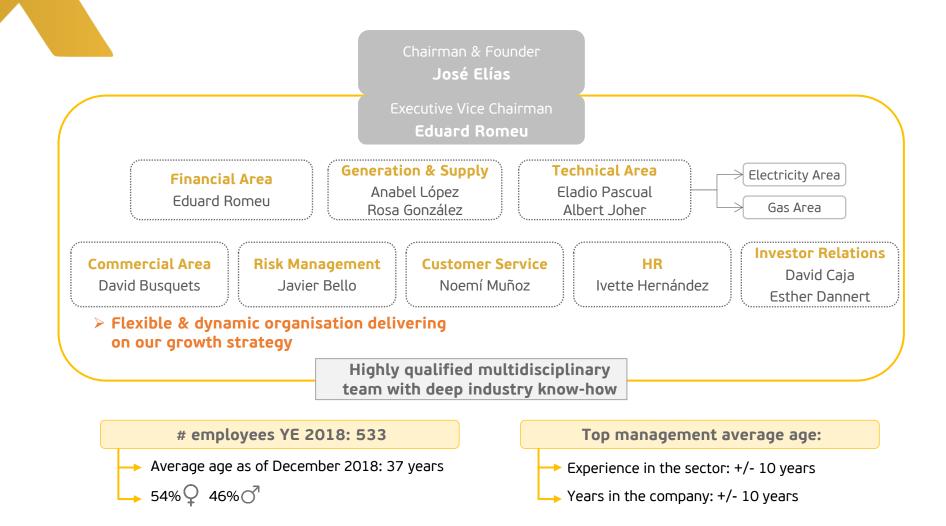
Financing policy



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Multidisciplinary team with deep industry know-how







Audax's M&A track record proves our implementation of prudential principles coupled with rigorous risk management

		Target	Acquisition Date	points ('000)	GWh
	Sourcing strategy &	FERSA ENERGIAS RENOVABLES	2016 (Take-over of a listed generation company)	n.m. ⁽¹⁾	312 ⁽²⁾
	Market consolidation	Uni Eléctrica®	2018	65	1,837
C	International expansion	Big Energía	2014	17	36
			2015	23	38
			2016 / 2018 (51%) / (49%)	n.m. ⁽³⁾ / 6	3 / 92
		MAINEnergie	2017	53	3,302

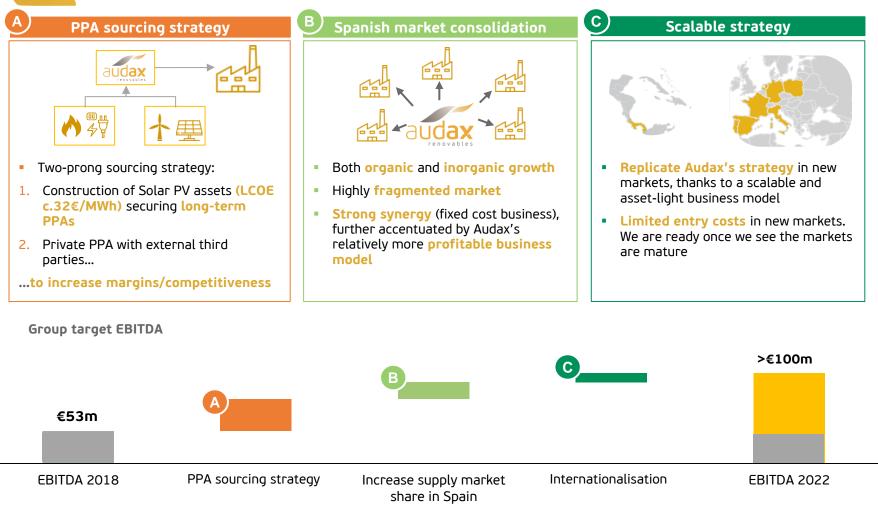
Cumulative investment (M&A) > €350m⁽⁴⁾

Acquired Fersa, MAIN and Unielectrica in less than 2 years (between May 2016 and March 2018)

Key growth targets for 2022

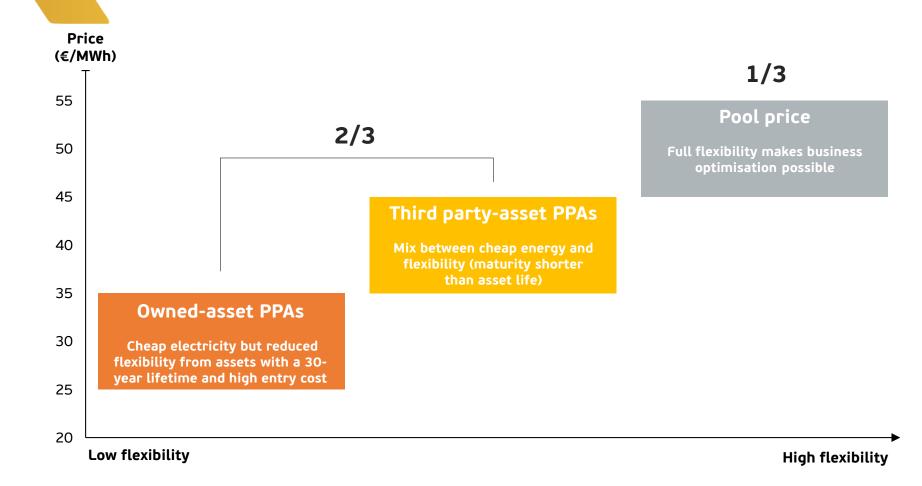
	2014	Growth	2018	Growth	2022
Customers	49k	6.8x	306k	1.7x	500k
Supplied TWh	3 TWh	3.6x	10 TWh	1.5x	15 TWh
Energy sold covered by PPA	_	+1 p.p.	1%	+2/3	2/3
EBITDA	€18m	+2.9x	€53m	~3x	>€100m
EBITDA margin (%)	5.3%	+0.1 p.p.	5.4%	c.2x	Double-digit margin

Audax's growth strategy is based on three key pillars



Source: Company

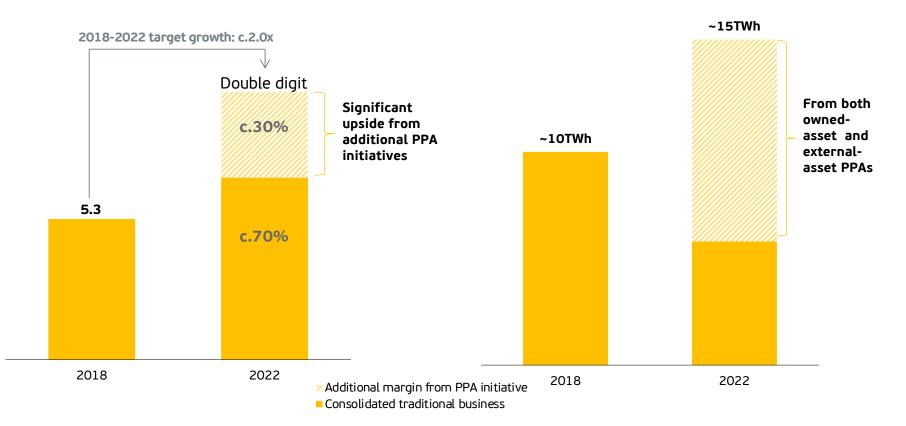
Audax's targeted procurement mix ensures an optimised balance between flexibility and cheap energy



70% of 2022 targeted EBITDA is already secured with the PPAs already signed

2018-2022 target EBITDA margin (€/MWh)

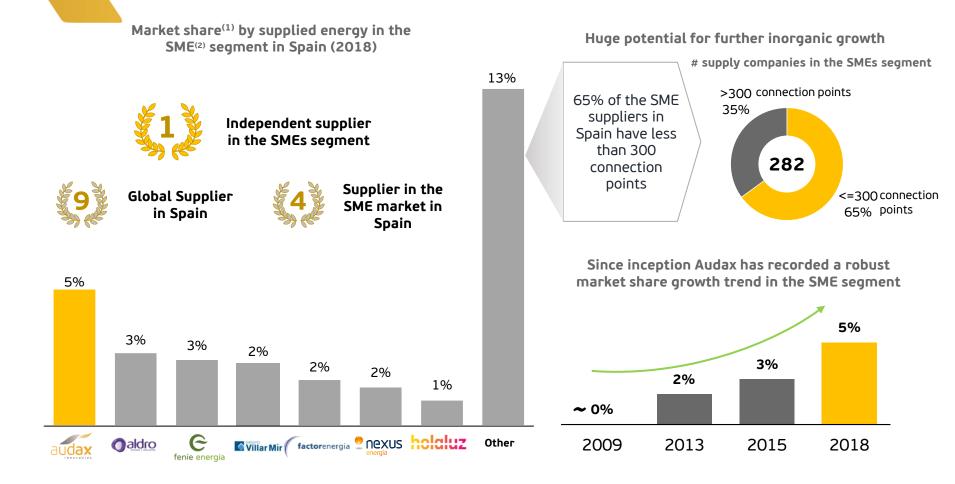
Energy procurement mix



Asset rotation strategy maintaining long-term PPA contracts securing a cost-efficient energy source



1 established independent supplier in the profitable Spanish SME segment



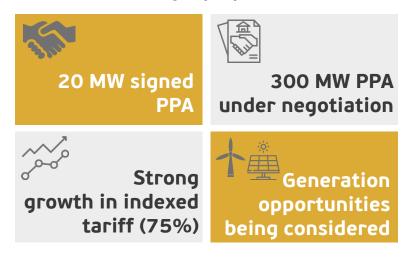
Well-positioned to replicate the Iberian business model worldwide

Foundations already laid to achieve critical mass quickly

Country	Audax's positioning	Opportunity	Further profitability potential	Audax's revenue (€m)		
0	 Inorganic growth via Big Energia (2014) and 23k customer portfolio from Compagnia Energetica Italiana (2015) 	 Expected to become the most attractive market considering: Appealing margins Market growth potential from liberalization (c.24m conn. points) 	V V V	36 2016	65 2017	78 2018
\bigcirc	 MAIN Energie acquisition (2017) Similar corporate culture High brand awareness in its market 	 Consolidation of Northern region into MAIN corporate structure Counterpart for the coming Northern PPA agreements 	~ ~	116	118	128
				2016	2017	2018 10
\bigcirc	 Entry through Deltis Energía's acquisition Strong market growth thanks to the indexed tariff 	 Corporate costs reduction through the integration into MAIN 70% indexed tariff targeted revenues in 2019 	~ ~	2	4	
				2016	2017	2018
	 Entered in 2015 Largest market in the EU Highly fragmented: consolidation potential 	 Integration with MAIN (eg. relocate HQ) Develop PPA agreements through MAIN business unit 	v	0	2	10
				2016	2017	2018

Italy: strong market potential once full liberalisation takes place

Key highlights



Rationale behind our presence in Italy

- Potential to become the most attractive market considering:
 - Appealing margins
 - Market growth potential from upcoming liberalization (+~24m connection points)



A technology-focused company which ensures customer satisfaction and increases processes' optimisation

Customer first

Audax has a key focus on its customers to ensure long-term success: it is therefore committed to provide a high quality service to ensure customers' satisfaction

Strengthen customer satisfaction through process digitalisation and an optimal sourcing strategy



Electronic billing
 Capacity change
 Subscriber modification

50% target



automatisation

Process optimisation

- Demand forecast algorithm
- Pre-scoring customer acceptance system

Reduce cost structures while making more efficient use of the available information

Real-time analytics to optimize customers' behaviour understanding and demand forecast

Efficiency improvement through processes'

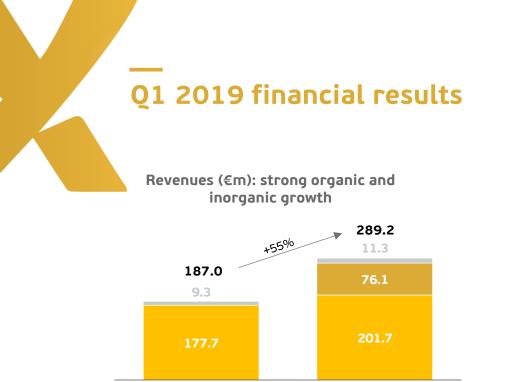




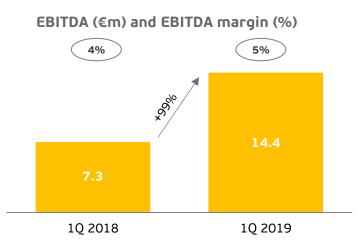




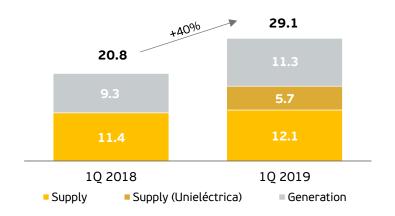




1Q 2018 1Q 2019 Supply Supply (Unieléctrica) Generation



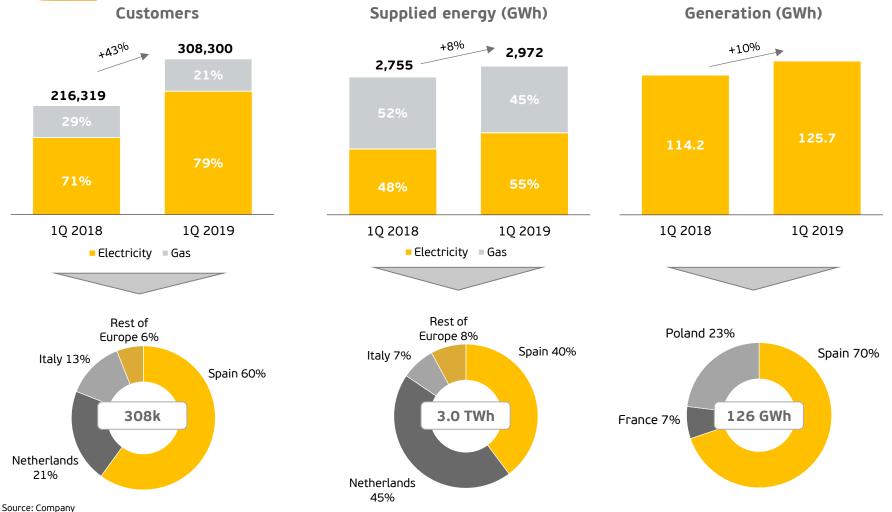
Gross margin (€m) / (% sales)



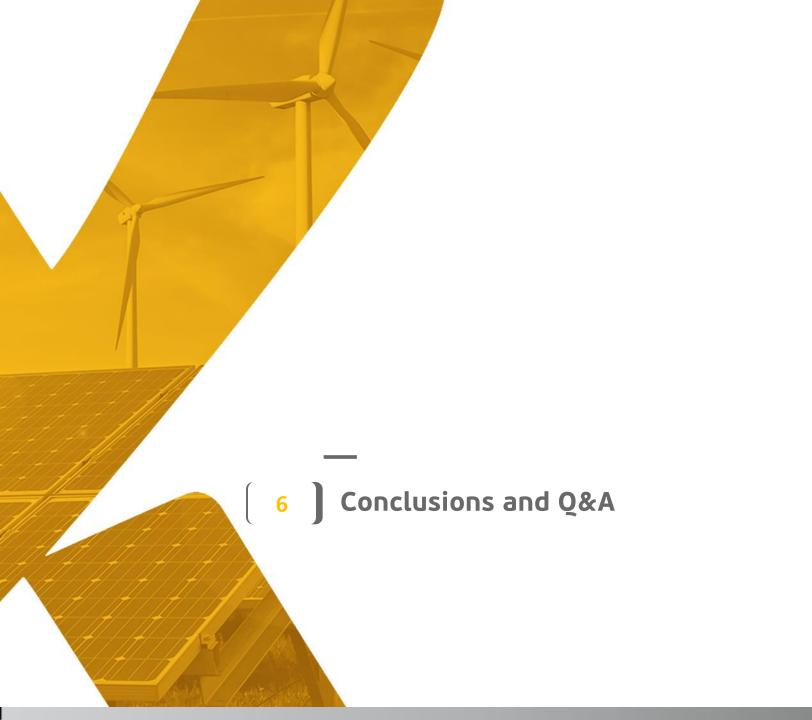
• Visible EBITDA growth from cost reduction and optimisation policies

- Strong organic growth in Poland and Germany
- Positive performance in the generation division, supported by higher wind resources (+10% output)

Q1 2019 operating results

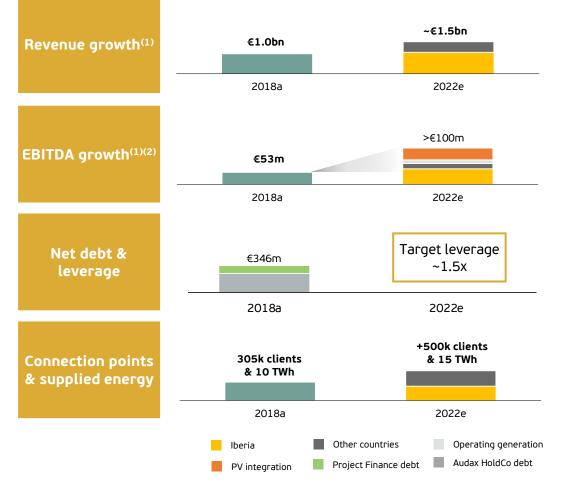


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Audax's combined business model enables the group to sustain long-term growth



Dividend policy targeted from 2020 onwards

High visibility on 70% of the targeted 2022 EBITDA. Further upside backed by owned-asset and externalasset PPAs

Beyond the business plan itself, Audax will have a **key** role as a consolidator in the highly fragmented supply market leading to further enlarge its market share

Source: Company, (1) 2022 target figures are consolidated figures, breakdown is based on aggregated objective figures (2) 2018a includes €8.6m extraordinary income coming from Poland

Takeaways Audax 2022

Leading independent supplier in the Spanish SME segment Achieving the **most cost-efficient energy sources** through LT – PPA **contracts and asset rotation of PV portfolio** Replicating growth success in the **international business**

Sustainable leadership 2/3 supplied energy covered by PPAs Strong revenue growth in international markets









AMER:	America
APAC:	Asia Pacific
BoP:	Balance of Plant
CAGR:	Compound Annual Growth Rate
CCGT:	Combined Cycle Gas Turbines
CNMC:	Comisión Nacional de Mercados y Competencia
COD:	Commercial Operations Date
EMEA:	Europe, Middle East, Africa
EPC:	Engineering, Procurement and Construction
LCOE:	Levelised Cost of Energy
OMIE:	OMI-Polo Español S.A.
PPA:	Power Purchase Agreement
PV:	Photovoltaic
RAB:	Regulatory Asset Base
REE:	Red Eléctrica de España
SME:	Small and Medium Enterprise

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